

# PROPOSAL OF A RELEVANCE MATRIX BETWEEN NEW TECHNOLOGIES AND DECISION-MAKING STEPS

Congrès de la SAGIP

May 29-31, 2024  
Lyon, France



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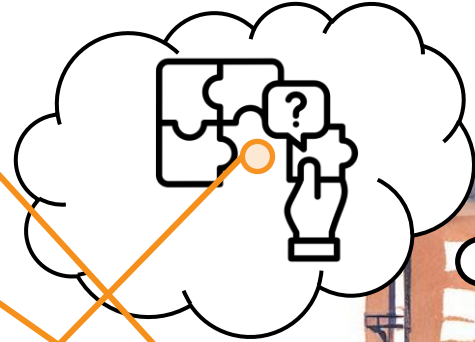
**Robert PELLERIN**

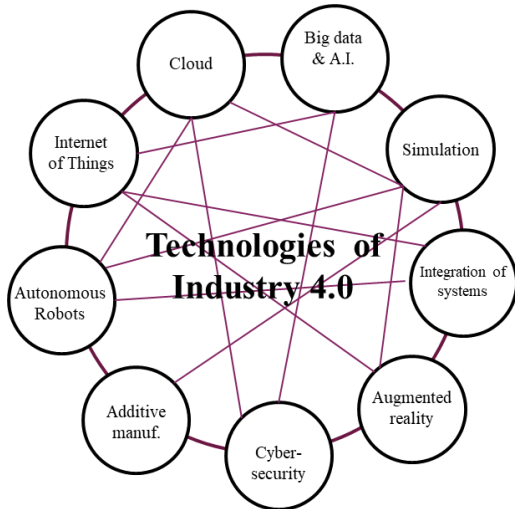
École Polytechnique de Montréal (EPM)



# Agenda

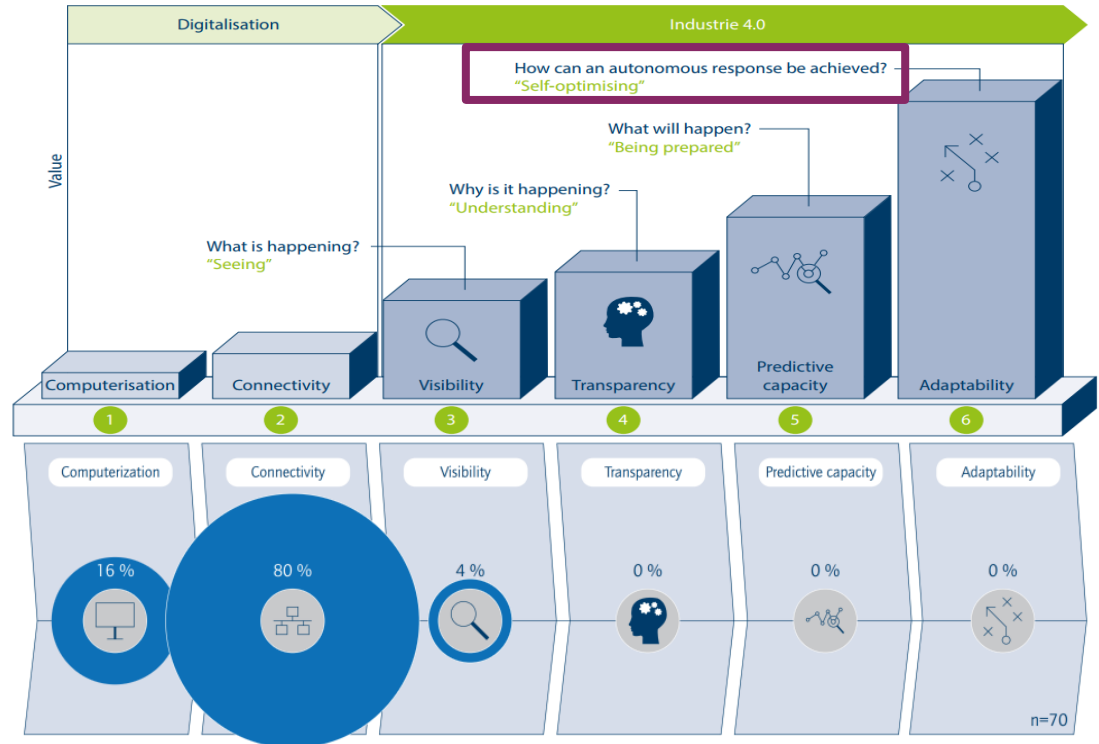
- 1. Context
- 2. Theoretical Framework
- 3. Objectives
- 4. Methodology
- 5. First results





Ruessmann et al. (2015), CEFRIO (2018)

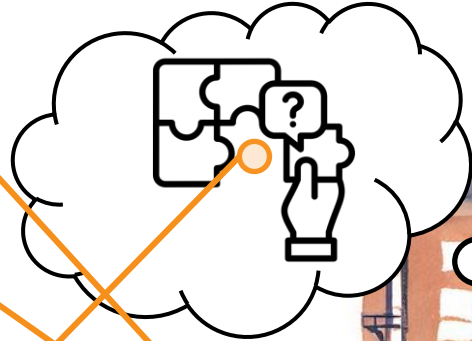
## Companies by average overall maturity stage ?



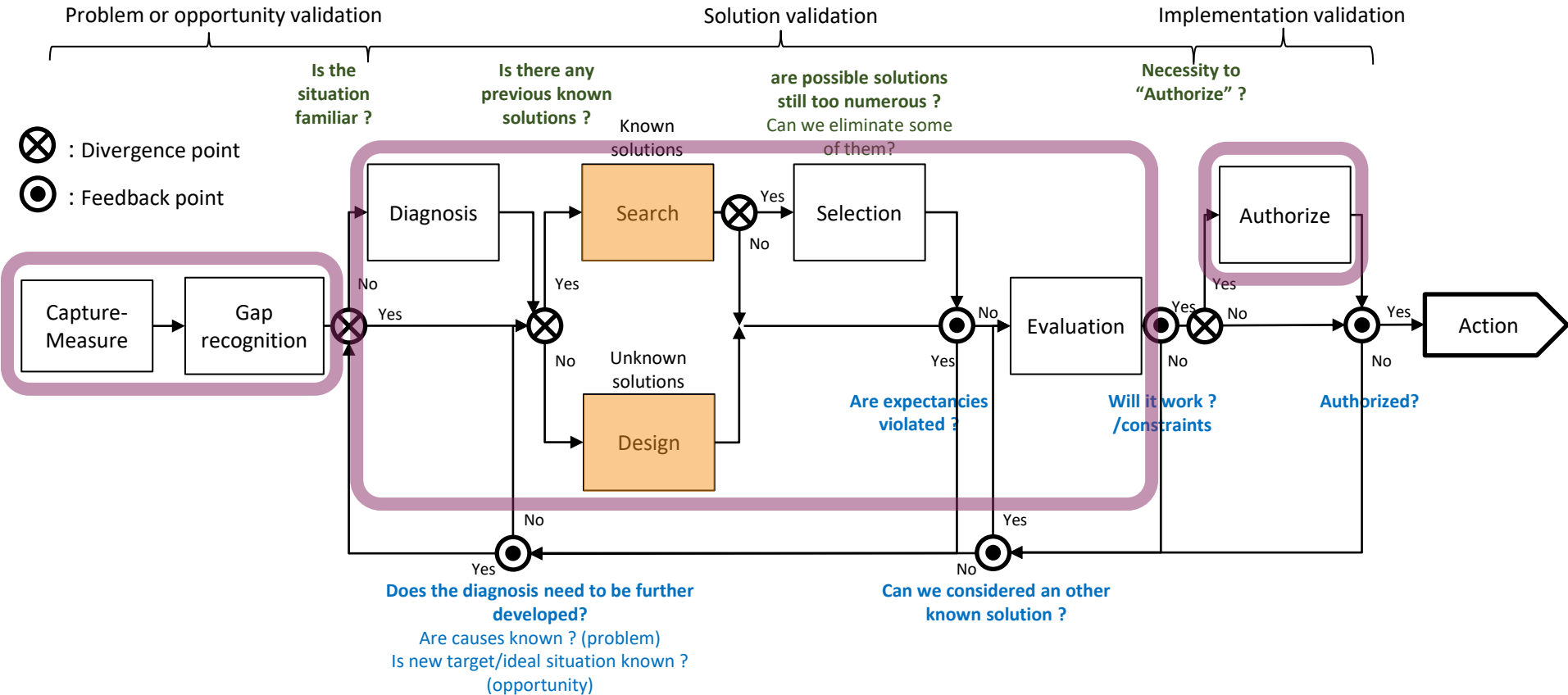
Schuh et al. (2020). Using the industrie 4.0 maturity index in industry. Current Challenges, Case Studies and Trends. Acatech COOPERATION.

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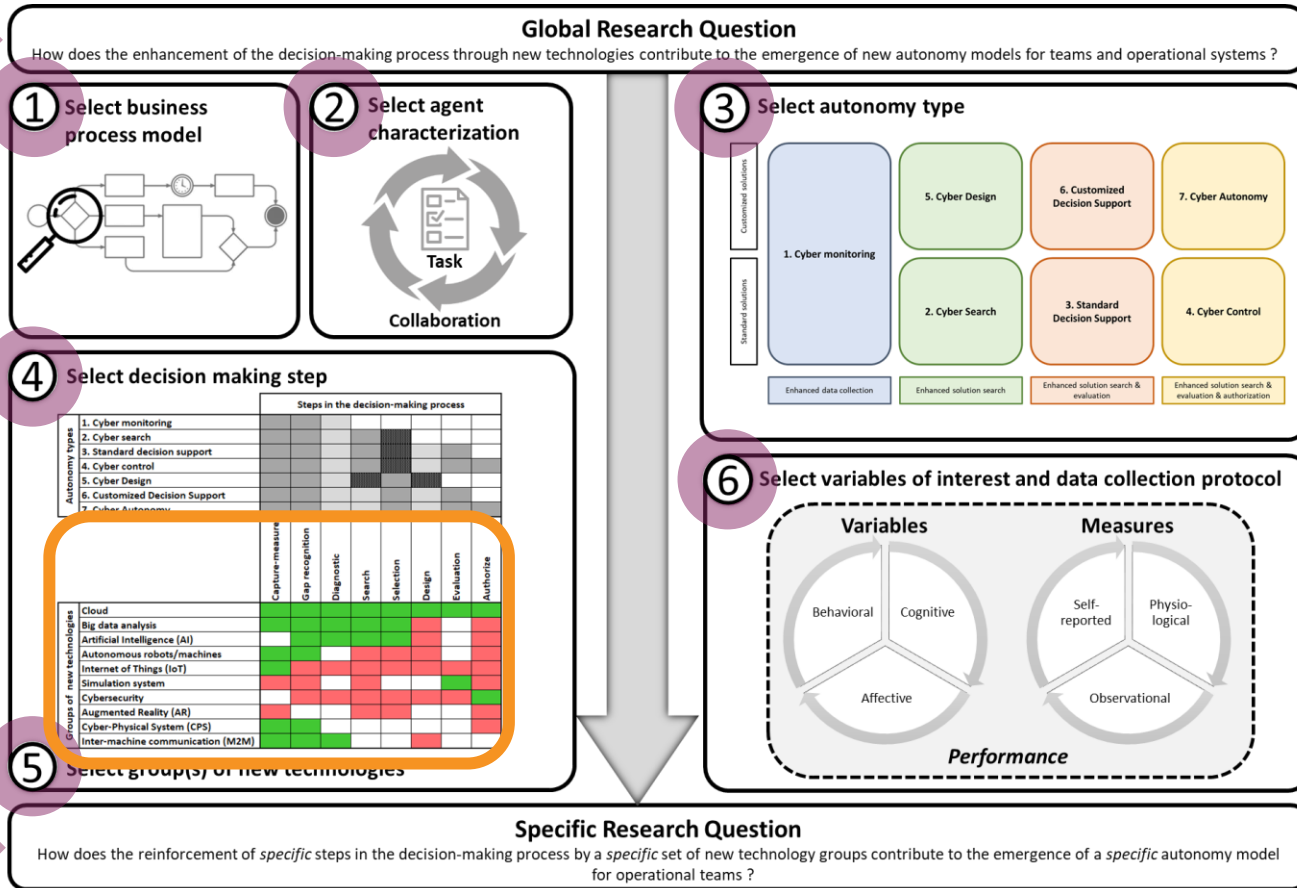
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# Theoretical framework – Decision-making model



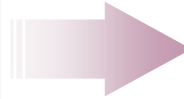
# Theoretical framework – Use cases development framework



# Theoretical framework – Relevance matrix of technologies

		Steps in the decision-making process							
		Capture-measure	Gap recognition	Diagnostic	Search	Selection	Design	Evaluation	Authorize
Groups of new technologies	Cloud								
	Big data analysis								
	Artificial Intelligence (AI)								
	Autonomous robots/machines								
	Internet of Things (IoT)								
	Simulation system								
	Cybersecurity								
	Augmented Reality (AR)								
	Cyber-Physical System (CPS)								
	Inter-machine communication (M2M)								

Blank matrix

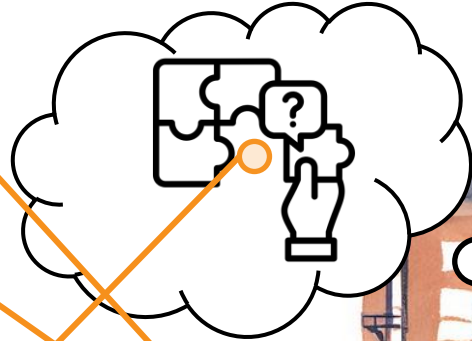


		Steps in the decision-making process							
		Capture-measure	Gap recognition	Diagnostic	Search	Selection	Design	Evaluation	Authorize
Groups of new technologies	Cloud								
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	Inter-machine communication (M2M)								

Matrix proposal via a Delphi-Régnier study (Rosin et al., 2021)

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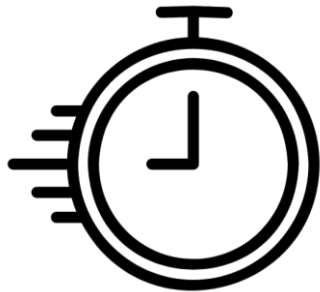


# Objective – Limitations of Delphi-Régnier study

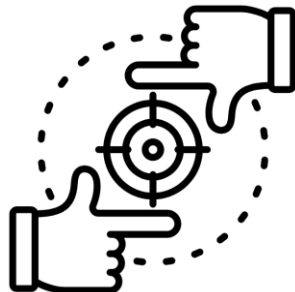
The Delphi-Régnier method is designed to organize expert consultation and highlight consensus and dissensus on a specific subject.



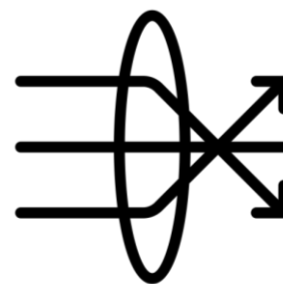
Limitations of the study :



Aging



Focused



Biased

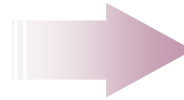


Qualitative

# Objective – New relevance matrix of technologies

		Steps in the decision-making process							
		Capture-measure	Gap recognition	Diagnostic	Search	Selection	Design	Evaluation	Authorize
Groups of new technologies	Cloud								
	Big data analysis								
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	Augmented Reality (AR)								
	Cyber-Physical System (CPS)								
	Inter-machine communication (M2M)								

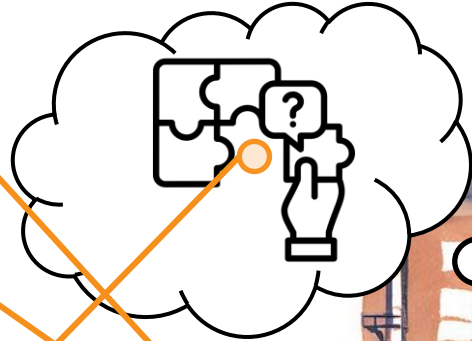
Blank matrix

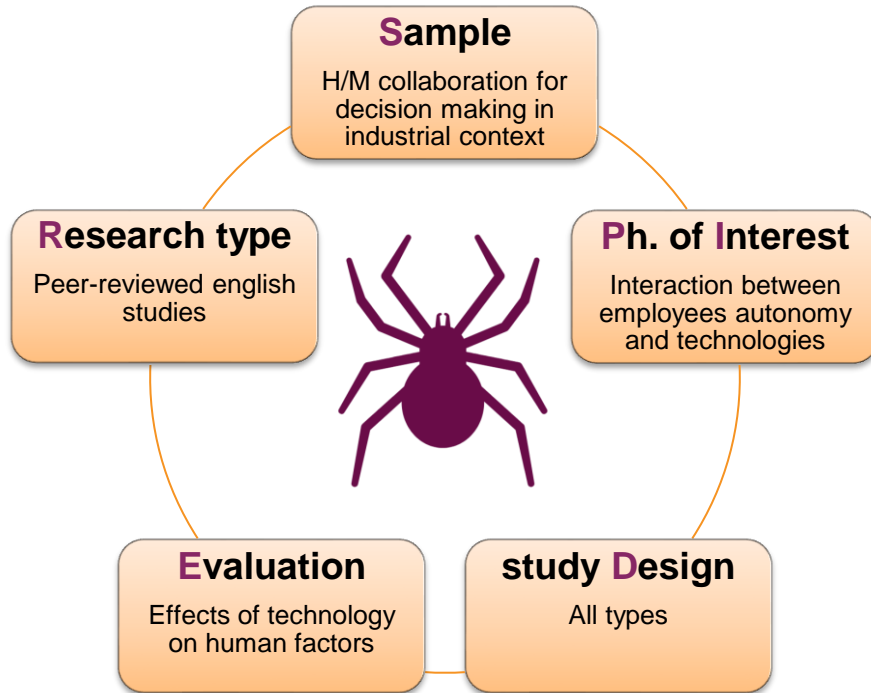


Systematic literature review

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<b>14.0 / 15.0</b>	"industr* 4.0" OR "industr* 5.0" OR "operator 4.0" OR (("smart" OR "digital" OR "connected") PRE/1 ("factor*" OR "industr*" OR "manufact*"))
	AND
<b>Autonomy</b>	("operator*" OR "employee*" OR "worker*" OR "human*") AND ("autonom*" OR "self-determin*" OR "self-organiz*" OR "self-regulat*" OR "freedom" OR "discretion" OR "empowerment" OR "human-in-the-loop")
	AND
<b>Decision</b>	"decision*" OR "decid*" OR "measur*" OR "analys*" OR "diagnos*" OR "search*" OR "select*" OR "design*" OR "evaluat*" OR "authoriz*"



Abstract reading

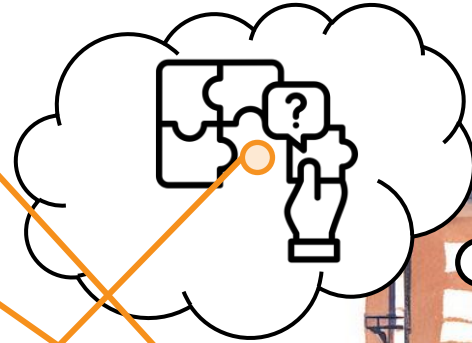


Full-text reading

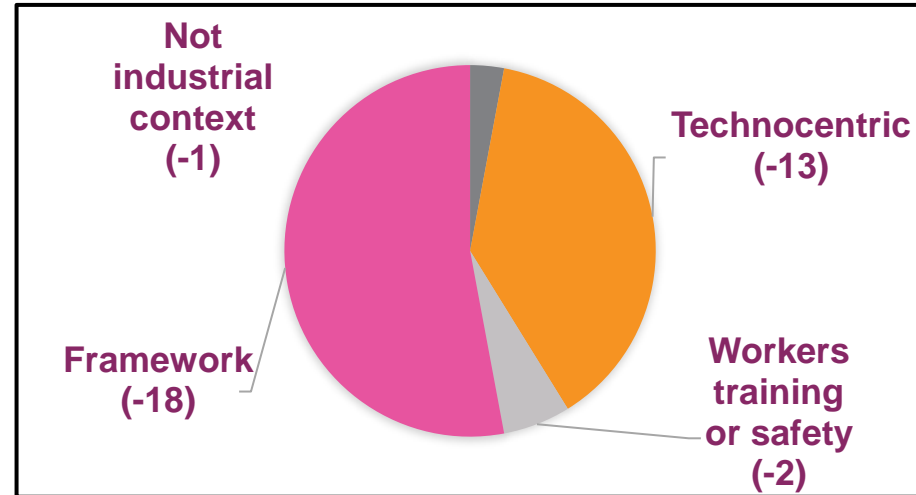
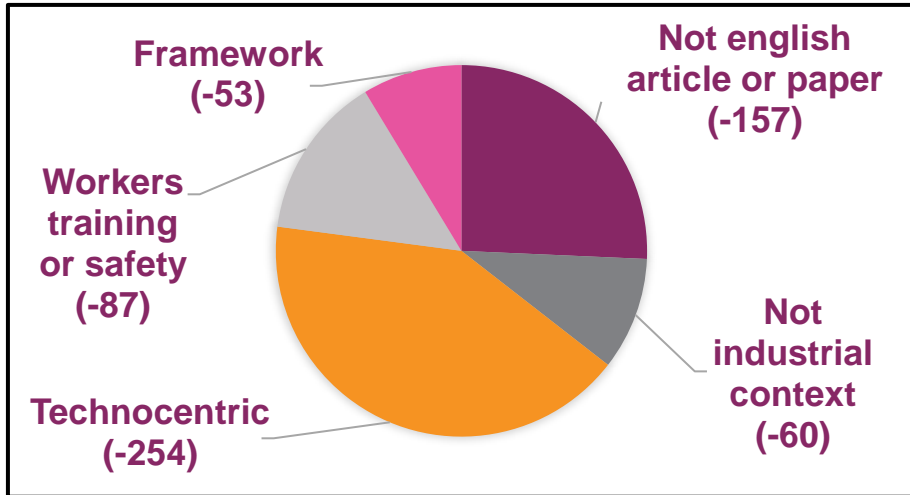


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# First results – Documents filters



## Build the relevance matrix(es)

Groups of new technologies	Steps in the decision-making process							
	Capture-measure	Gap recognition	Diagnostic	Search	Selection	Design	Evaluation	Authorize
Cloud								
Big data analysis								
Artificial Intelligence (AI)								
Autonomous robots/machines								
Internet of Things (IoT)								
Simulation system								
Cybersecurity								
Augmented Reality (AR)								
Cyber-Physical System (CPS)								
Inter-machine communication (M2M)								

## Propose a global relevance matrix by comparing all matrices

Groups of new technologies	Steps in the decision-making process							
	Capture-measure	Gap recognition	Diagnostic	Search	Selection	Design	Evaluation	Authorize
Cloud								
Big data analysis								
Artificial Intelligence (AI)								
Autonomous robots/machines								
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Inter-machine communication (M2M)								

## Validate the global relevance matrix

→ Delphi-Régnier study ?

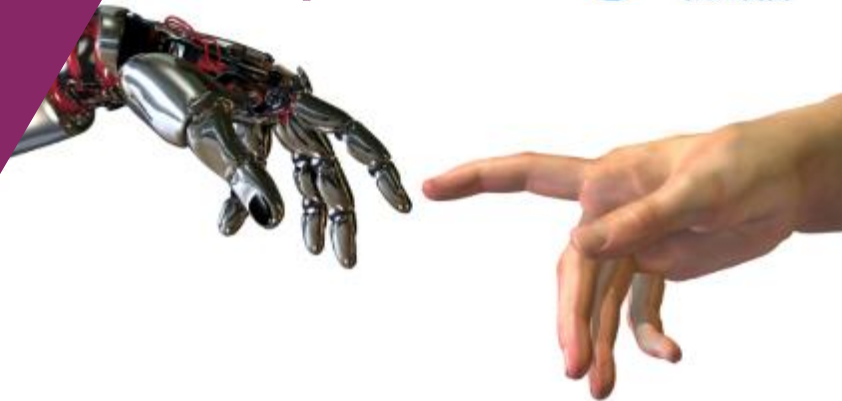
→ Experiment ?



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Thank you for your attention

